



Budget Overview 2016-17



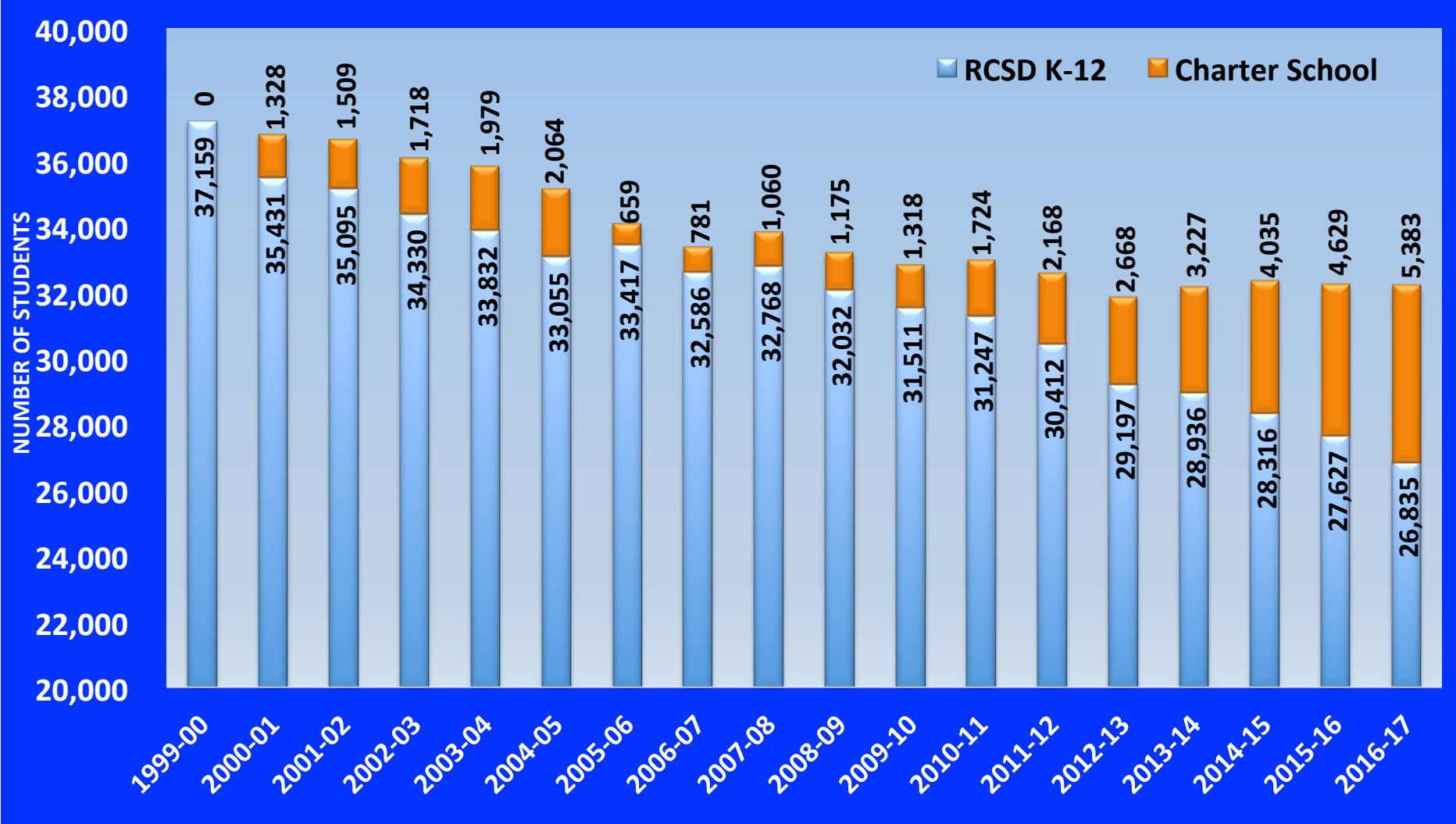
Presentation
PUBLIC Forum
February 22, 2016

Action Plan to Improve Student Achievement

District Goals	Academic Priorities	Administrative Actions
Student achievement/ growth Effective and efficient allocation of resources Communication and customer service Parental, family and community involvement Strengthening management systems	More and better learning time Reading by third grade Instructional excellence	End annual budget crisis Colleges will manage some schools Revitalize Career & Technical Education Engage all stakeholders to improve student behavior Eliminate summer learning loss for Pre-K–3 students

Student Enrollment Trend (BEDS Data)

Over the past 16 years, the number of K-12 students has decreased by 9,532 students (-26%)



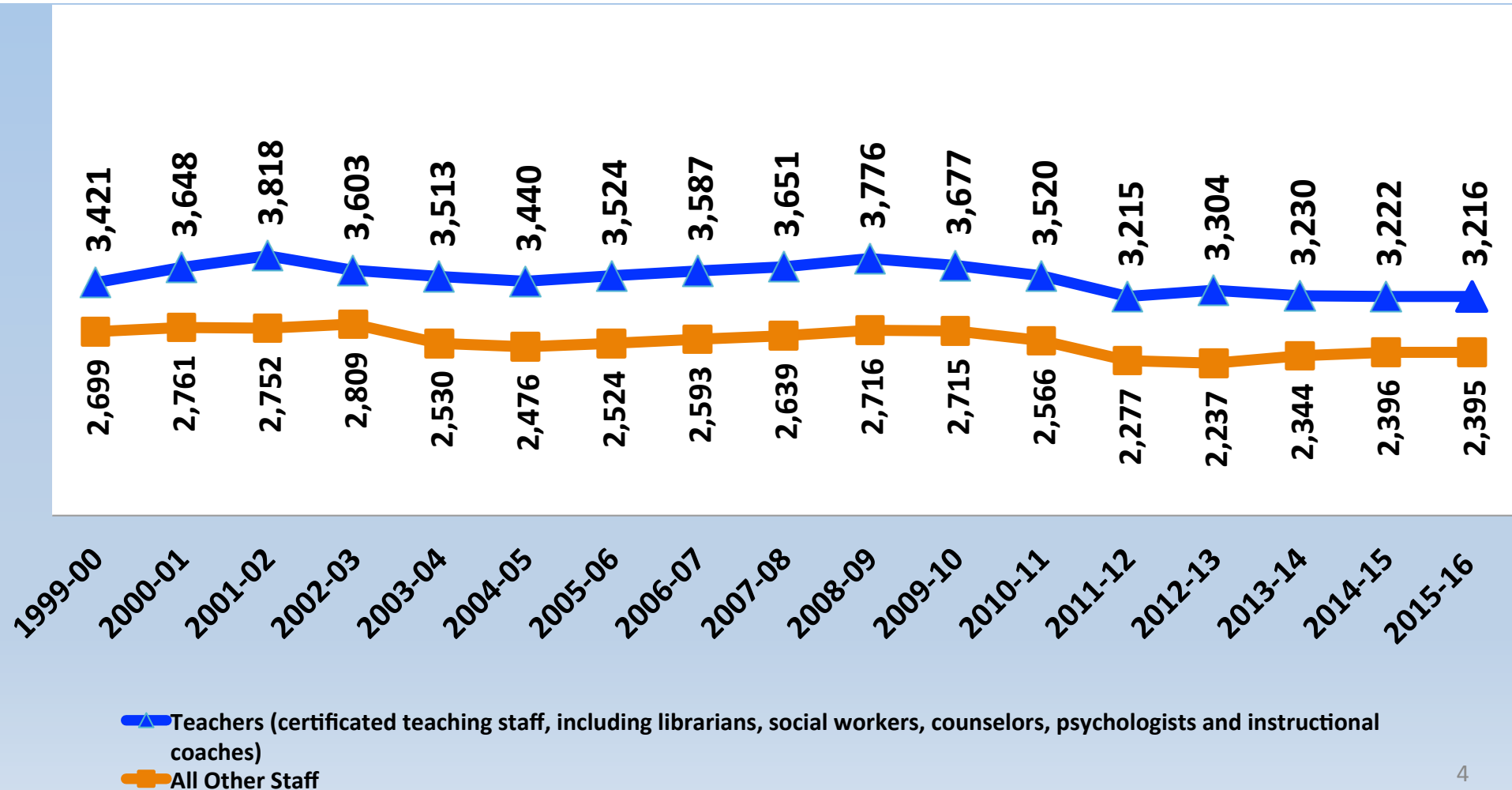
• Student counts do not include Pre-K, private and parochial schools

Match Staff to Student Enrollment

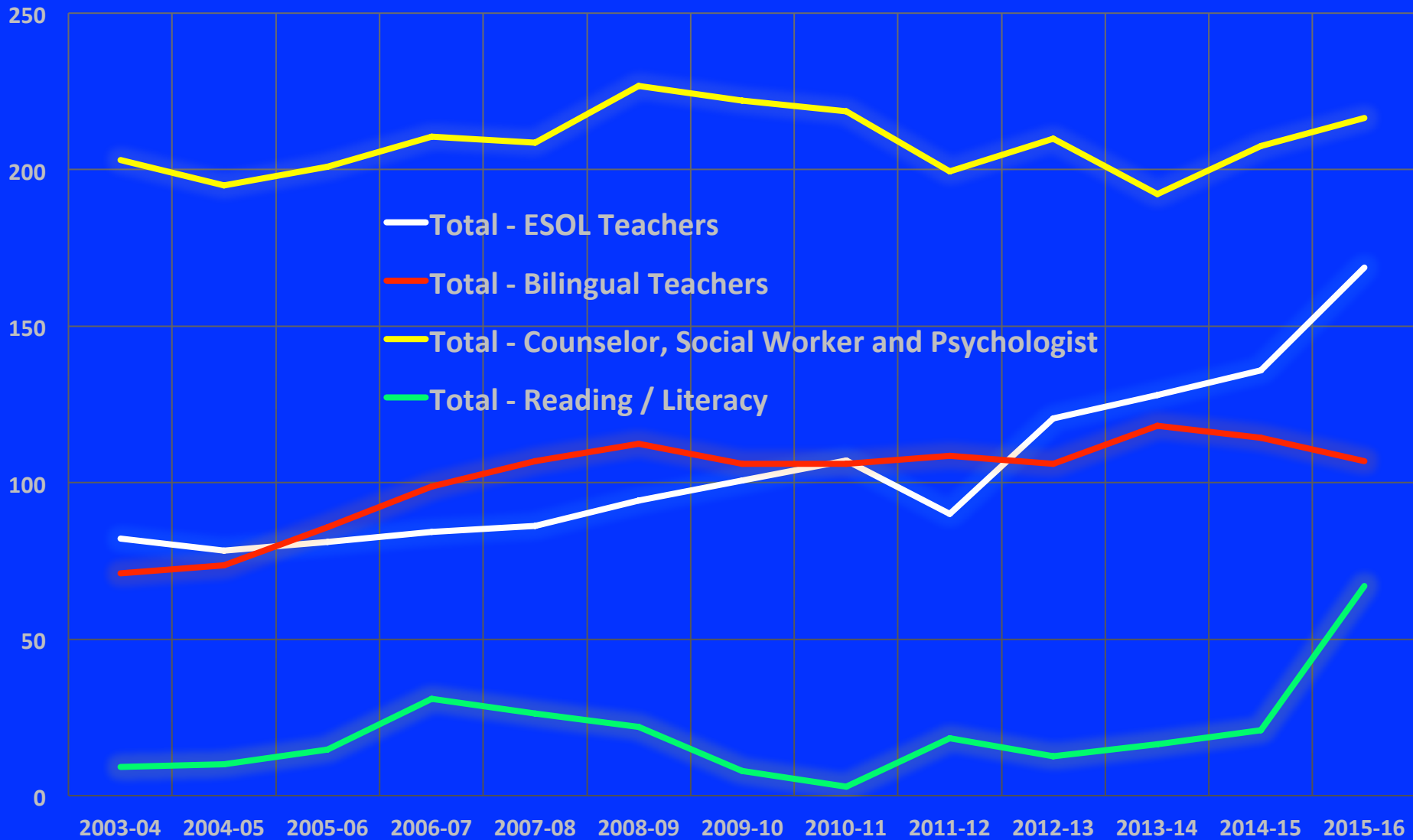
Since 1999-2000

8% reduction in staffing

26% decline in student enrollment



Staffing the Changing Needs of Students

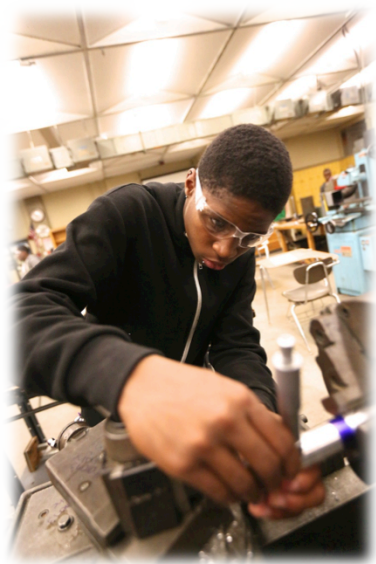


Status of Board-Approved School Closures To Adjust for Declining Enrollment

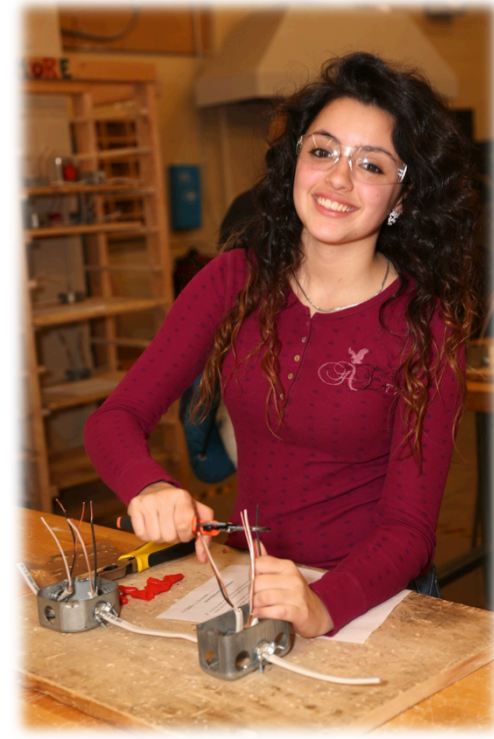
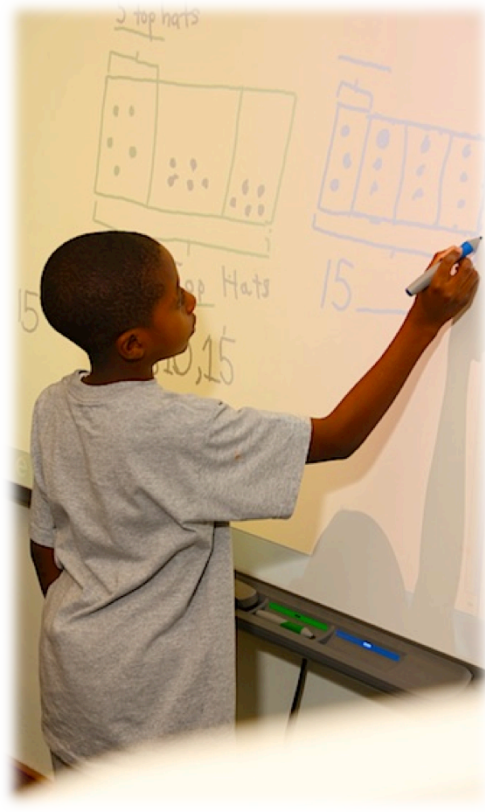
School	School Location	School Year	Description	BOE Resolution Number	BOE Resolution Date
School #6 Dag Hammarskjold	595 Upper Falls Blvd.	2012-13	Program closed in 2012-13. The School #6 facility is currently used as flexible space to temporarily house other programs during renovations (<i>327 students</i>)	2011-12: 381	Nov. 21, 2011
School #30 General Elwell S. Otis	36 Otis St.	2013-14	Program closed in 2013-14. School #54 was permanently relocated from leased space at 311 Flower City Park to the School #30 facility. The lease on the former School #54 building was terminated at the end of the 2012-13 school year. (<i>378 students</i>)	2012-13: 542	Mar. 28, 2013
Austin St. Lease Terminated, no programs closed	2 Austin St.	2014-15	The lease of the Holy Apostles School building on Austin Street was terminated at the end of the 2013-14 school year. This facility was used to house part of STEM HS, which will move back to the Edison Campus. The net savings is \$11,960 (the annual cost of the lease was \$136,425, but \$124,465 was reimbursed by State Aid).	2014-15 Budget Resolution	May 2014
School #36 Henry W. Longfellow	85 St. Jacob St.	Closed 2015-16	School #36 program closed in 2015-16.	2012-13: 542	Mar. 28, 2013
School #22 Abraham Lincoln	27 Zimbrich St.	By 2020-21	School #22 building closed in 2015-16; program moved to Franklin Campus.	2012-13: 542	Mar. 28, 2013
School #44 Lincoln Park School	820 Chili Ave.	By 2020-21	School #44 is authorized by the Board to close by 2020-21. (Delayed by Board resolution until School #16 is modernized) <i>259 students</i>	2013-14: 59	July 29, 2013
School #25 Nathaniel	965 N. Goodman	By 2016-17	School #25 is authorized by the Board to move to the former School #6 facility by 2016-17.	2012-13: 542	Mar. 28, 2013

Actions to Control Current Year Costs

- **Restrict the use of per diem substitutes at Central Office and limit the use of administrative per diem substitutes in schools**
- **Superintendent must approve hiring of staff**
 - **Prior to 2013-14, more than 70 filled positions were not reported in the budget and multiple people had hiring authority without budget accountability**
- **Position control committee recommends filling non-classroom vacancies only if they are essential to meeting student needs**
- **Superintendent must pre-approve travel requests paid from the General Fund; restrictions on all staff travel are being implemented**
- **We are holding General Fund non-classroom professional development contracts for possible reconsideration by the Interim Superintendent**
- **Careful review of outside contracts**



2016-17 Budget Forecast and Suggested Actions

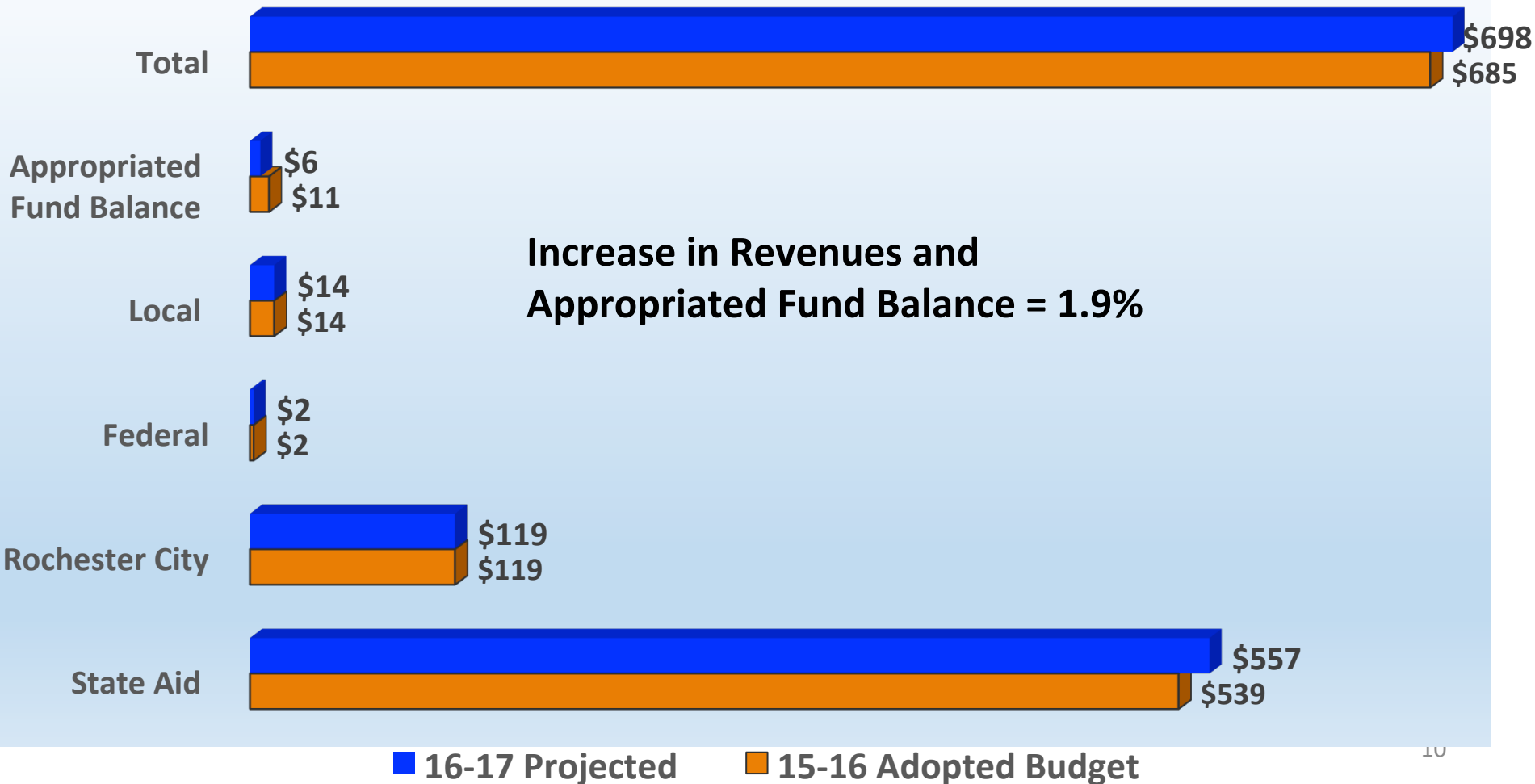


2016-17 Budget Planning–Key Considerations

- **Continue to fund District’s academic priorities**
 - **More and Better Learning Time**
 - **Reading by Third Grade**
 - **Instructional Excellence**
- **Budget priorities for 2016-17**
 - **Address the continuous budget shortfalls**
 - **Identify opportunities for cost savings**
 - **Plan for sustainability of programs**
 - **Advocate for adequate funding**
 - **Align staffing to current enrollment**

General Fund Projected Revenues and Appropriated Fund Balance

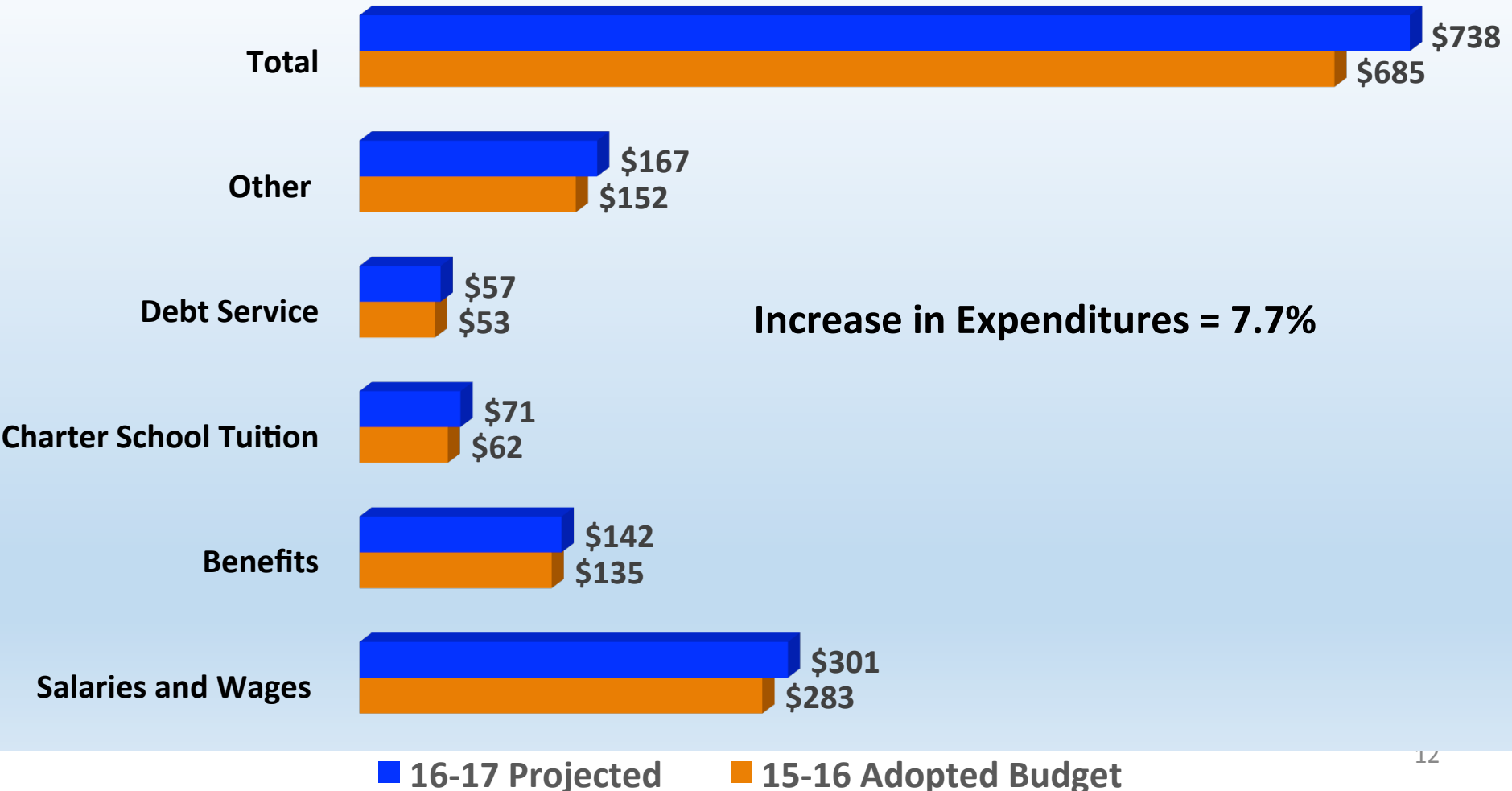
Projected Revenues for 2016-17 vs. Adopted Budget for 2015-16



Major Changes General Fund Revenues and Appropriated Fund Balance

Foundation Aid (Based on Governor's Proposed Budget)	+\$8M
Community School Aid (Based on Governor's Proposed Budget)	+\$8M
Expense Based (Reimbursable) Aids	+\$2M
Lower Appropriated Fund Balance (Proposed in December Presentation to Board of Education)	-\$5M
Net Increase in Revenues and Decrease in Appropriated Fund Balance	\$13M

General Fund Projected 2016-17 Expenditures vs. 2015-16 Adopted Budget



Major Increases General Fund Expenditures

Charter School Tuition

(One new K-5 school and continuing grow-outs – nearly 800 additional students)

\$9M

Employee Salaries

\$18M

Benefits

\$7M

Debt Service

\$4M

Other

(Contracts/instructional supplies/facilities/special education exceeding federal grants)

\$15M

**Total Increase in Expenditures
needed to maintain current level of service**

\$53M

2016-17 Budget Challenge

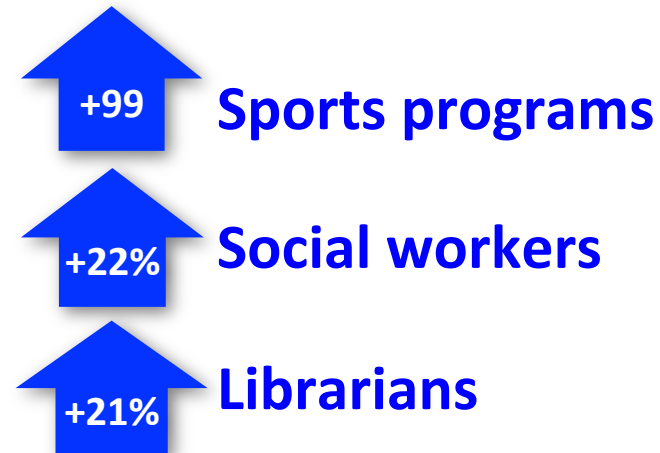
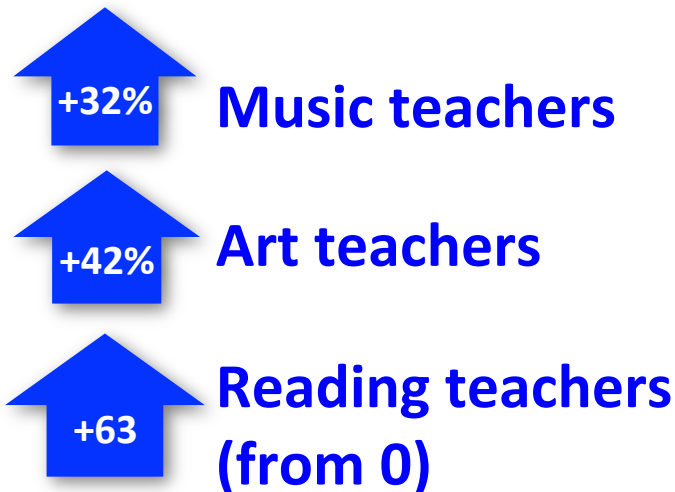
Total Budget Challenge for 2016-17

\$40M

Funding Student Achievement

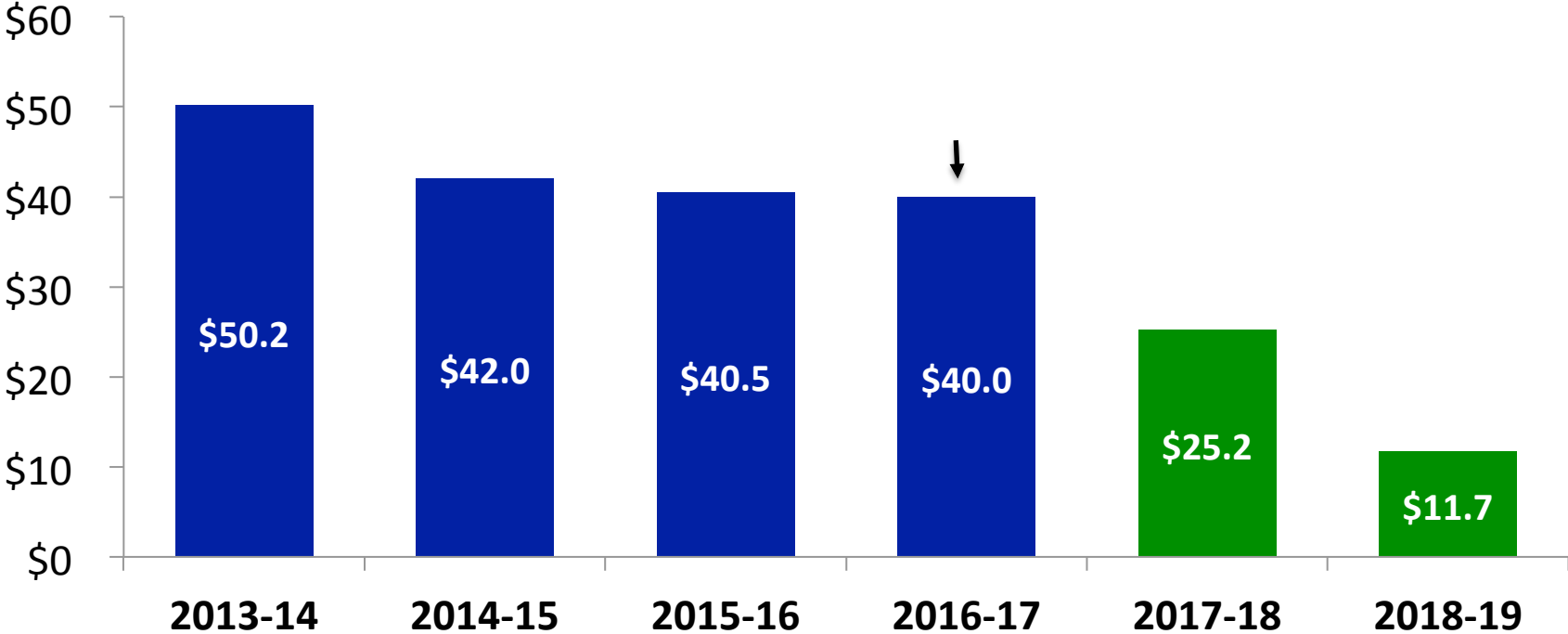
Recent Accomplishments

- Increased instructional time with extended learning times
 - No district in Monroe County offers more opportunities for full-day Pre-K, Kindergarten, expanded learning, or summer learning
- Provided more support to schools and students



Improving Long-Term Stability

**Annual Incremental Budget Gaps, 2013-14 through 2018-19
(Dollars in Millions)**



Figures represent the budget gap identified in February prior to the 2016-17 fiscal year

Each gap has been closed with the support of the Board of Education for each respective year

Proposed Budget Development Timeline

October-December 2015

- Board provides priorities
- Superintendent shares initial guidance
- Finance develops 2016-17 projections
- District leadership engages in budget planning discussions
- Interim Superintendent briefed on projections and suggestions

December 17, 2015

- **Superintendent updates Board of Education**

January 4, 2016

- **Interim Superintendent takes office**

January 2016

- Engagement of principals and school chiefs in budget development
- Community engagement / Board sets budget priorities
- Budget staff will work with District leadership to develop budget proposals
- State Executive Budget released

February - March 2016

- Review proposals with Interim Superintendent
- Interim Superintendent and District leadership finalize decisions
- Staff prepares draft budget for Board review

March 14, 2016

- **Interim Superintendent presents draft budget to Board of Education**

April 2016

- Board of Education conducts budget deliberations

May 2016

- Board of Education scheduled to adopt 2016-17 Budget, then transmit adopted budget to City Council and Mayor

June 2016

- City Council scheduled to approve 2016-17 Adopted Budget